

# What We Do

The Department of Finance is a central government agency, influencing whole-of-government policy and strategy while delivering a range of important services to government agencies and the community.

Advise government on strategic sector-wide policy and operational issues

Lead procurement policy and capability building, whole-of-government contracting and high-value procurement

Manage government office accommodation from a portfolio perspective to drive sector-wide efficiencies and deliver on locational imperatives

Provide asset and project management advice and services across government, including leading the planning and delivery of major non-residential building projects

Deliver fair and efficient administration of revenue laws and payment of grants and subsidies to the community

# Director General's Overview

Our technical expertise, ability to leverage whole-of-government insights and focus on innovation, delivers practical, cost-effective and quality outcomes across government to benefit Western Australians.

Over the 2017-18 financial year the Department has successfully:

- ❖ Saved the Western Australian taxpayer around \$50 million over the forward estimates in an overhaul of the State's vehicle fleet. Further details on page [8](#).
- ❖ Ensured an increase in economic participation of Aboriginal businesses in Western Australia through the release of the Aboriginal Procurement Policy. See page [9](#).
- ❖ Implemented the Government Office Accommodation Reform Program, which has realised savings in excess of the 2017-18 financial year target. See page [10](#).
- ❖ Delivered several complex and high profile projects including two major projects in Optus Stadium and the Perth Children's Hospital, each with contract values exceeding \$1 billion, in addition to almost \$500 million in new developments and upgrades to primary and secondary schools, police stations and health facilities across the State. Details available on pages [19-25](#).
- ❖ Actioned more than 140,000 maintenance requests from government agencies across more than 2,500 non-residential government sites and issued relevant works orders to contractors across the State.
- ❖ Led the CEO Working Group on Public Sector Efficiency and developed 30 individual recommendations to reduce red tape and inefficiencies across the public sector. Further details on page [14](#).
- ❖ Driven the migration of the Department's Information and Communications Technology to on-demand consumption based services, realising cost savings and delivering efficiencies to our customers. See page [18](#).

The Department of Finance is an influential agency, sought out for its expertise in project management, procurement, contract management, business improvement, revenue collection and policy reform. The 2017-18 financial year has been no different. Finance continues to be at the forefront of the development and implementation of whole-of-government policy reform. The Department played the role of 'Public Sector Lead' in the State Government's Special Inquiry into Government Programs and Projects with the secondment of six staff members to the project team. In addition, it led the CEO Working Group on Public Sector Efficiency to reduce red tape, provide more jobs and investment opportunities in Western Australia, and ultimately deliver better value to the taxpayer.

The transition of **Strategic Projects** to Finance from the Department of Treasury this year consolidates the Department's project management expertise and, coupled with Building Management and Works, offers more efficient and comprehensive service delivery across government.

Strategic Projects' expertise was evident through the delivery of several major infrastructure projects this year. This includes the circa \$1 billion Optus Stadium project, which opened two months ahead of its target date, received the Institute of Public Administration WA Award for Cross-Government Collaboration, and was recently voted best stadium in Australia by Australian Football League fans.

**Building Management and Works** continued to collaborate with agencies across government, particularly the Departments of Health and Education, in the delivery of a community infrastructure works program valued at almost

\$500 million. The business unit has also commenced implementation of the five-year Government Office Accommodation Reform Program, and exceeded the targeted savings for the 2017-18 financial year.

Responding to the State Government's commitment to increase economic participation of Aboriginal businesses in Western Australia, **Government Procurement** released the Aboriginal Procurement Policy, which sets mandatory government targets in contracting with registered Aboriginal-owned and operated businesses. See page [10](#) for details.

**State Revenue** continued the Revenue Systems Consolidation and Enhancement Program, significantly improving digital service functionality for duties clients and contributing to the ongoing consolidation and enhancement of State Revenue systems that collect taxation revenue of around \$7 billion annually.

The Department of Finance has been a leading government agency in the delivery of the State Government's Digital WA Strategy. Across the year, **Corporate Services** has focused on migrating Finance's Information and Communications Technology (ICT) to a consumption-based model offering operational efficiencies and savings.



Optus Stadium

# Organisational Structure

**Minister for Finance**

**Internal Audit**

**Director General**  
Anne Nolan

**Building  
Management  
and Works**

**Philip Helberg**  
Acting Deputy  
Director General

**Strategic  
Projects**

**Richard Mann**  
Executive Director

**Government  
Procurement**

**Stephanie Black**  
Executive Director

**State  
Revenue**

**Nicki Suchenia**  
Commissioner

**Strategy and  
Coordination**

**Shaun Whitmarsh**  
Executive Director

**Corporate  
Services**

**Andy Wood**  
Executive Director

at June 2018

The Department of Finance vision is driving practical, cost-effective and quality outcomes across government to benefit Western Australians.

The Department of Finance was established as a department on 1 July 2011, under section 35 of the *Public Sector Management Act 1994*.

The Department of Finance reports to the Minister for Finance, held by the Hon Ben Wyatt MLA.

**Strategic Directions 2018-2022** outlines Finance's vision for the future, how it will bring this vision to life and ultimately make a real difference for the benefit of all Western Australians. Finance will continually take steps to be a contemporary department that is dynamic, provides practical solutions and works purposefully to deliver outcomes.

Strategic Directions builds on a strong foundation of excellent relationships, effective and efficient systems and processes, and a highly capable workforce.

It challenges staff to be customer centric, think about the way services are delivered, and to remain focused on government goals and objectives.

By continuing to promote a culture of inspired, inquisitive and capable people, the Department encourages its staff to ask the difficult questions and challenge the status quo.

Finance's people and their commitment to a values-based culture is central to achieving the vision, and there is a strong commitment to uphold the Department's values to be inspiring and influential, passionate and committed, honest and respectful, and bold and innovative. Finance's people continually strive to work smarter, identify and seize opportunities, and put ideas into action to deliver better services.

## OUR PEOPLE : OUR VALUES

Inspiring and Influential • Passionate and Committed • Honest and Respectful • Bold and Innovative